

ORACLE®



ORACLE®

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Strong FY07 Financial Performance

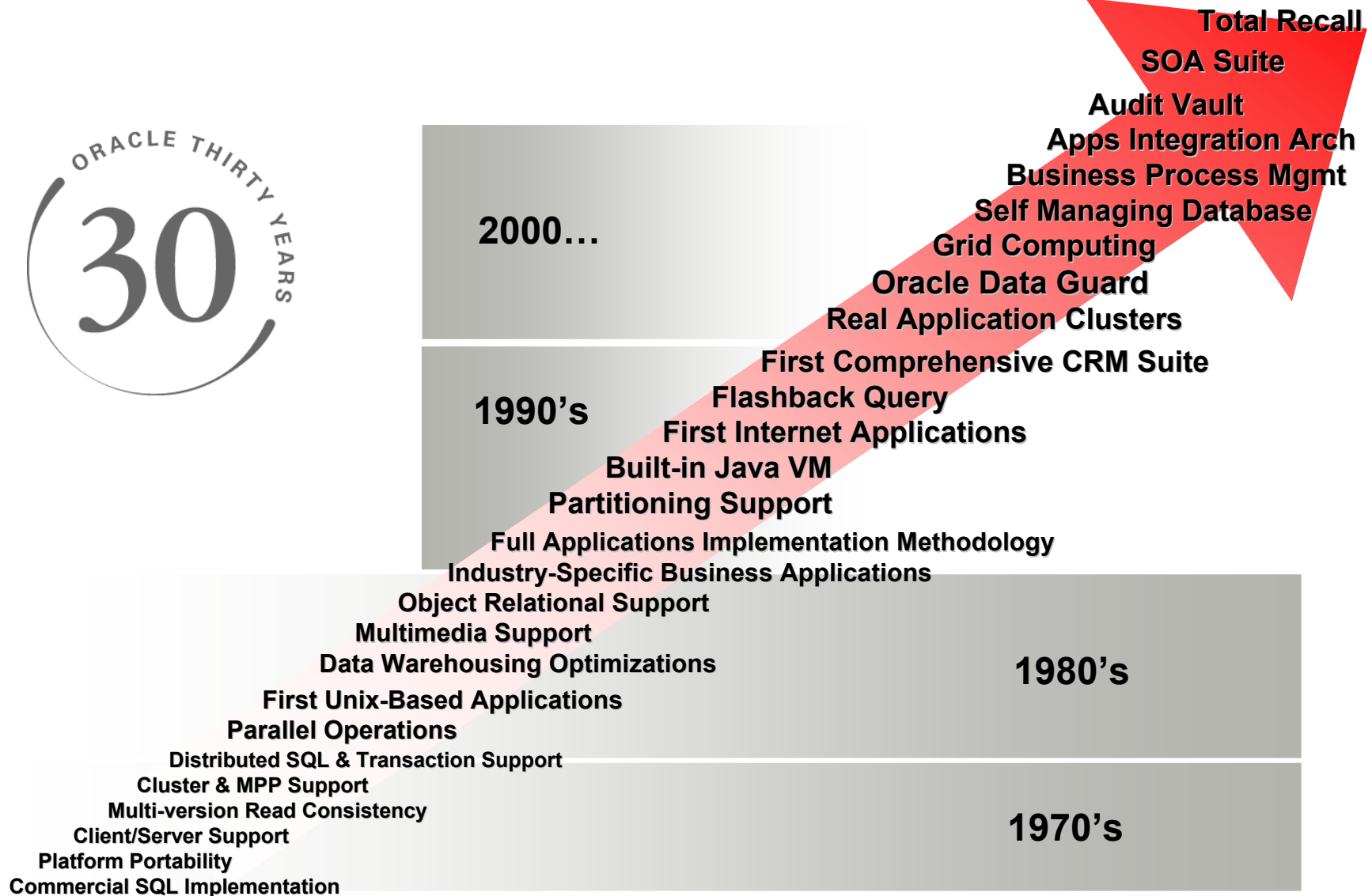
| | FY07 | FY06 | Y/Y Growth |
|-------------------------------------|------------------|------------------|-------------------|
| New Software License Revenue | \$5,882M | \$4,905M | + 20% |
| Maintenance Revenue | \$8,541M | \$7,027M | + 22% |
| Service Revenue | \$3,785M | \$2,839M | + 33% |
| Total Revenue | \$18,208M | \$14,771M | + 23% |
| Operating Income | \$7,421M | \$5,963M | + 24% |
| Net Income | \$5,307M | \$4,246M | + 25% |
| Earnings per Share | \$1.01 | \$0.80 | + 25% |

Oracle Corporation

- World's largest enterprise software vendor
- \$18 billion revenue, FY07
- 275,000 global customers
- 30,000 applications customers
- 190,000 small business customers
- 68,000 employees; 7,500 support personnel
- 19,000 partners
- 9,000 Independent Software Vendors (ISVs)
- Operating in 145 Countries



30 Years of Continuous Innovation



ORACLE®

Database

- Database
- Real Application Clusters
- Partitioning
- OLAP and Data Mining
- Security
- Spatial
- Oracle Lite
- Times Ten

Middleware

- Application Server
- SOA / Integration
- Business Intelligence
- Content Management
- Identity Management
- Data Hubs
- Collaboration Services
- Java Development Tools
- Enterprise Performance Management

Applications

- E-Business Suite
- PeopleSoft Enterprise
- Siebel
- JD Edwards
- Oracle Retail
- i-Flex
- Communications Billing
- Utilities
- ProfitLogic
- G-Log

Leader in Key Markets



- Database
- Database Share on Linux
- Supply Chain Management
- CRM
- Retail
- Communications
- Human Capital Management
- Financial Services
- Public Sector
- Professional Services
- Enterprise Performance Management

Bringing Order to the Chaos

Why customers are moving away from disparate applications to fewer, more standard applications

- Higher labor costs
- Security risks
- Difficult to extend or modify business processes
- Proprietary interfaces, architectures, tool sets
- Custom, expensive integration
- Vendor viability risk
- Fragmented service and support
- Inefficient licensing and portfolio management
- Complicated and risky upgrades
- Upgrades and technology not synchronized
- They're ready for a single super store

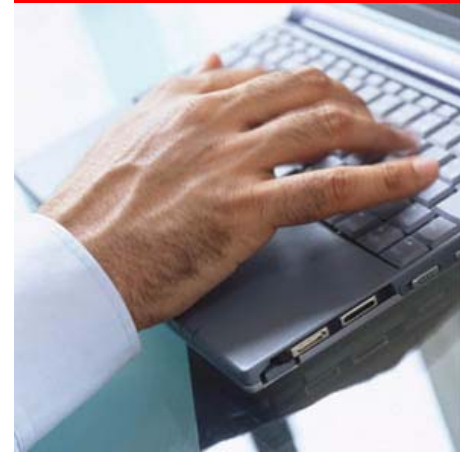


Complete and Open

Acquisition Approach

- Innovation
- Leverage Technology Stack
- Specialization and Accountability
- Speed
- Clarity
- Single Instance

Applications



Applications Unlimited

Delivered 2007

| | |
|---|--|
| ORACLE E-BUSINESS SUITE | Oracle E-Business Suite 12 <ul style="list-style-type: none">• 18 New Products• 2443 Enhancements |
| ORACLE PEOPLESOFT ENTERPRISE | PeopleSoft 9.0 <ul style="list-style-type: none">• 2 New Products• 1478 Enhancements |
| ORACLE SIEBEL | Siebel 8.0 <ul style="list-style-type: none">• 10 New Products• 366 Enhancements |
| ORACLE JD EDWARDS ENTERPRISEONE | JD Edwards EnterpriseOne 8.12 <ul style="list-style-type: none">• 5 New Products• 291 Enhancements |
| ORACLE JD EDWARDS WORLD | JD Edwards World A9.1 <ul style="list-style-type: none">• 4 New Products• 1297 Enhancements |

Applications Unlimited

Delivering On Our Commitments

- New Releases and Enhancements
- Global Support
- More Localizations
- Modern Middleware
- Better Analytics
- Better Documentation
- Smoother Upgrades
- On Demand
- SWAN User Interface
- Improved Quality and Testing

Oracle Retail

Oracle

ISV Partners

Solutions Footprint, *Pre Acquisition*

CRM and Marketing

Web Store

Loyalty

Call Center

Sales

Order Mgmt/Pricing/CTO

Field Service

Marketing

**Analytics
Customer
Demand
&
Enterprise**

Business Operations

Retail Planning and Optimization

Demand Forecasting

Merchandise Financial Planning

Assortment Execution

Item Planning

Category Mgmt

Markdown Opt

Space Opt

Promotion Opt

Merchandise Operations

Trade Mgmt

Invoice Match

Merchandising Mgmt

Price Mgmt

Sales Audit

Supply Chain Planning

Supply Chain Optimization

Advanced Inventory
Planning

Supply Network
Optimization

Supply Chain Execution

PLM

Sourcing

Warehouse Mgmt

Transportation Mgmt

Home Delivery

Store Operations

Point-of-Service

Workforce Scheduling

Store Inventory Mgmt

Learning Mgmt

Returns Mgmt

Store Help Desk

Task Management

Workforce Comms

Corporate Administration

CPM

Financials

Human
Resources

Compensation

Real
Estate

Projects

Indirect
Procurement

HR
Help Desk

IT
Help Desk

**Integration & Collaboration
Enterprise Infrastructure**

Oracle Retail

Oracle

ISV Partners

Solutions Footprint *Post Acquisition*

CRM and Marketing

Web Store

Loyalty

Call Center

Sales

Order Mgmt/Pricing/CTO

Field Service

Marketing

Analytics
Customer
Demand
&
Enterprise

Business Operations

Retail Planning and Optimization

Demand Forecasting

Merchandise Financial Planning

Assortment Execution

Item Planning

Category Mgmt

Markdown Opt

Space Opt

Promotion Opt

Merchandise Operations

Trade Mgmt

Invoice Match

Merchandising Mgmt

Price Mgmt

Sales Audit

Supply Chain Planning

Supply Chain Optimization

Advanced Inventory
Planning

Supply Network
Optimization

Supply Chain Execution

PLM

Sourcing

Warehouse Mgmt

Transportation Mgmt

Home Delivery

Store Operations

Point-of-Service

Workforce Scheduling

Store Inventory Mgmt

Learning Mgmt

Returns Mgmt

Store Help Desk

Task Management

Workforce Comms

Corporate Administration

CPM

Financials

Human
Resources

Compensation

Real
Estate

Projects

Indirect
Procurement

HR
Help Desk

IT
Help Desk

Integration & Collaboration
Enterprise Infrastructure

Oracle Retail Customers

9 of the top 10 North American Retailers use Oracle Apps
17 of the top 20 Global Retail Companies use Oracle



Oracle Communications

Solutions Footprint

Oracle

ISV Partners

Business Applications

Campaign Management

Sales

PLM

EBPP

Self-Care

Advanced CRM

Call Center Management

Partner Management

Analytics

Enterprise Analytics

Operations Analytics

CRM Analytics

ERP Analytics

Business Operations

Billing and Revenue Management

Charging and Rating

Billing

Revenue Management

Network Applications

Service Provisioning

Inventory Management

Service Activation

Mediation

Service Delivery

Service Delivery Platform

Corporate Administration

Revenue Assurance

Human Resources

Financial Management

Asset Management

Security Management

Knowledge Management

Fraud Management

Help Desk

Infrastructure

Universal Data Hubs (Customer, Product, Asset)

Middleware (e.g. BPEL)

Carrier Grade Framework (e.g. Application Server, RAC, Times Ten)

Oracle Communications Customers

19 of the world's top 20 Comms Service Providers use Oracle

All 15 of the top U.S. Comms Service Providers use Oracle



Oracle Banking

Solutions Footprint

Oracle

ISV Partners

Customer Channels

| | | | | | | | | |
|-----------|--------------|--------|------------|------------|----------|--------------------|-------------|---------------|
| Cards | Kiosk | POS | ATM | Voice | Wireless | Internet/ Self-Svc | Call Center | |
| Marketing | Br. Platform | Teller | Wealth Mgt | Small Bus. | Credit | Corporate | Partner | Stmnt/Billing |

Analytics

| | |
|----------------------------|-------------|
| CRM | Operational |
| RTD | Credit |
| Basel II | |
| Human Resources (Employee) | |
| Financial | |

Bank Operations

| | | | |
|-------------------|------------------------|-----------------------|---------------------------|
| Consumer Deposits | Commercial Lending | Investment Management | Electronic Payments |
| Consumer Lending | Mortgage | Lease Management | Trading / Invest. Banking |
| Fund Management | POS/Debit/Credit Cards | Treasury | Cash Management |

Corporate Administration

| | | | | | | | |
|-----|------------|-------------|-----------------------|--------------------|----------|--------------|--------------------|
| CPM | Financials | Procurement | Facilities Management | Human Capital Mgmt | Projects | Compensation | Help Desks HR & IT |
|-----|------------|-------------|-----------------------|--------------------|----------|--------------|--------------------|

Infrastructure

| |
|---|
| Hubs (Customer, Asset, Product) |
| Fusion Middleware (Apps Server, Dev Tools, Process Orchestration, Security, Portal, Web Services) |
| Database (10g, RAC, Oblix, Times Ten) |

Oracle Banking Customers

23 of the Top 25 North American Banks Use Oracle Apps

17 of the top 20 Global Banks Use Oracle Apps

| | | | | |
|---|---|--|---|---|
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Oracle Utilities

Solutions Footprint

Oracle

ISV Partners

Customer Channels

Quote & Proposal
Order & Contract Mgmt

Sales

Marketing

EBPP

Service

Advanced
CRM

Call Center
Management

Partner
Management

Analytics

Enterprise Analytics

Operations Analytics

CRM Analytics

ERP Analytics

Business Operations

Meter Data
Management

Field Service

Asset & Work
Management

Rating & Billing

Network (Grid) &
Outage Management

Supplier
Contract Management

SCADA

GIS

Scheduling
& Settlement

Energy Trading
& Risk Management

Corporate Administration

CPM

Financials

Indirect
Procurement

Facilities
Management

Human
Resources

Projects

Compensation

Help Desk

Infrastructure

Data Hubs (Asset Hub, Product Hub)

Universal Customer Master

Integration Framework (e.g. BPEL)

Technology [e.g. Spatial Database, Application Server, RAC, Oblix, Times Ten]

Oracle Utility Customers

9 of the top 10 North American gas companies use Oracle

7 of the largest 10 North America cities purify their water with Oracle



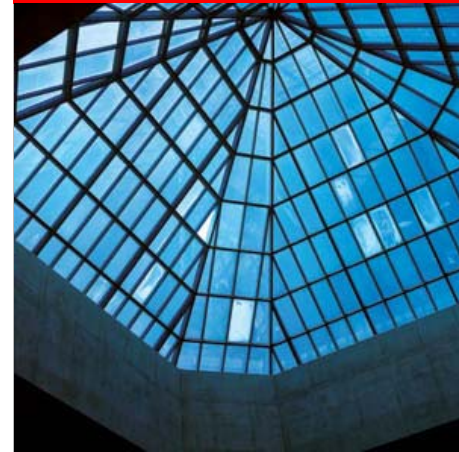
Oracle Application Integration Architecture

Integration Unlimited



- ✓ All Oracle Applications
- ✓ Common Object Model
- ✓ Third Party and Legacy Extensible
- ✓ Open, Standards Based - BPEL
- ✓ Upgradeable
- ✓ Built on Fusion Middleware

Fusion Middleware



Oracle Fusion Middleware



Development Tools

Unified SOA Development Tool & Framework



User Interaction

Web 2.0 Portal, Rich Internet Apps, Mobile, Search, Desktop, Presence, VoIP



Business Intelligence

Data Integration, Query & Analysis, OLAP, Dashboards, Reports, Alerts, Real-Time



Content Management

Web Content, Documents, Digital Assets, Imaging, Records, Information Rights



SOA & Process Management

ESB, BPEL PM, Workflow, BAM, Rules, B2B, MDM, Registry, SOA Governance



Application Server

Java EE, Web Services, Complex Event Processing, XTP, RFID & Sensors, SIP



Grid Infrastructure

Application Clusters, In-Memory Data Grid, Common Metadata Services



Enterprise Management

Provisioning, Diagnostics, Tuning, Configuration Management



Identity Management

Provisioning, Access Management, Federation, Audit, Directory

18 quarters... Momentum

- From 0 to \$1 billion+ revenue
- 50,000 customers
- 90 of Fortune 100
- 29 of the Dow 30
- 45% growth last year
- 103% growth in security
- 9,000 partners

Fusion Middleware Suite Customers

Some Sample References



Database





ORACLE[®]

D A T A B A S E **11^g**

Oracle Database 11g Real Innovations.

Oracle IBM Microsoft

Advance compression



Online Upgrades and Patching



Real Application Testing



Data Guard



Fast Files



Total Recall



Real Applications Clusters
Performance Management



OLAP-based Materialized Views



Continuous Query Notification



The Standard for Data Security

Database Vault



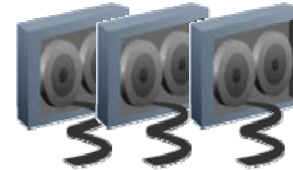
Segmentation
Of DBA Duties

Label Security



Row level Security

Secure Backup



Encrypted
Data on Tape

Audit Vault



Centralized audit trail
Of database changes

Advanced Security



Encrypted
Data

Secure Search



Authorized
Search

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